



[www.paucp.com](http://www.paucp.com)

Moving Pennsylvania forward and  
creating economic opportunities for all.

**Allegheny County**

Department of Minority, Women &  
Disadvantaged Business Enterprise  
204 County Office Building  
542 Forbes Avenue  
Pittsburgh, PA 15219  
Phone: (412) 350-4309 Fax: (412) 350-4915  
E-mail: [mwdbe@alleghenycounty.us](mailto:mwdbe@alleghenycounty.us)

February 23, 2011

Kristin C. Kennedy, President  
Florida Consulting, LLC  
940 Woodland Road  
Pittsburgh, PA 15237

RE: Pennsylvania Unified Certification Program  
Receipt of Affidavit of Change  
Certification I.D. #13043

Dear Ms. Kennedy:


The Allegheny County Department of Minority, Women and Disadvantaged Business Enterprise acknowledges receipt of your Affidavit of No Change and copy of the 2009 corporate taxes for Florida Consulting, LLC.

A review of these documents indicates there are no apparent changes which impact your DBE certification. Should this information change, you must notify the Allegheny County Department of Minority, Women and Disadvantaged Business Enterprise, in writing, within 30 days of the change. Depending on the nature of the change, you may be asked to complete a new application.

Please note that you are required to submit an Affidavit of No Change every year on your anniversary date. The Allegheny County Department of Minority, Women and Disadvantaged Business Enterprise will send you an Affidavit of No Change form approximately forty-five (45) days prior to that date.

We are pleased to have you as a DBE and wish you success in acquiring work within the DBE Program. If you have any questions, please contact the Allegheny County Department of Minority, Women and Disadvantaged Business Enterprise at 412-350-4309.

Sincerely,



Ruth Byrd-Smith  
Director

RBS/smb

Certifying Participants

**Allegheny County**  
Department of Minority, Women &  
Disadvantaged Business Enterprise

**Philadelphia  
International Airport**  
DBE Program  
Office

**PENNDOT**  
Bureau of Equal  
Opportunity

**Port Authority of  
Allegheny County**  
Office of Equal  
Opportunity

**SEPTA**  
DBE Program  
Office